

HAGAR USA, INC.
FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

HAGAR USA, INC.

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INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of
Hagar USA, Inc.
Columbus, Ohio

Opinion

We have audited the accompanying financial statements of Hagar USA, Inc. (a nonprofit organization), which comprise the statements of financial position as of December 31, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Hagar USA, Inc. as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Hagar USA, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Hagar USA, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the

override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Hagar USA, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Hagar USA, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Wells, CPA

Columbus, Ohio
August 8, 2026

HAGAR USA, INC.
STATEMENTS OF FINANCIAL POSITION
AS OF DECEMBER 31, 2025 AND 2024

	2025			2024		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
ASSETS						
Current Assets						
Cash and Cash Equivalents	\$ 358,601	\$ 1,500	\$ 360,101	\$ 110,754	\$ 123,736	\$ 234,490
Total Current Assets	358,601	1,500	360,101	110,754	123,736	234,490
TOTAL ASSETS	<u>\$ 358,601</u>	<u>\$ 1,500</u>	<u>\$ 360,101</u>	<u>\$ 110,754</u>	<u>\$ 123,736</u>	<u>\$ 234,490</u>
LIABILITIES AND NET ASSETS						
Current Liabilities						
Accounts Payable	\$ 4,185	\$ -	\$ 4,185	\$ 5,402	\$ -	\$ 5,402
Total Current Liabilities	4,185	-	4,185	5,402	-	5,402
TOTAL LIABILITIES	<u>4,185</u>	<u>-</u>	<u>4,185</u>	<u>5,402</u>	<u>-</u>	<u>5,402</u>
NET ASSETS						
Net Assets	354,416	1,500	355,916	105,352	123,736	229,088
TOTAL NET ASSETS	<u>354,416</u>	<u>1,500</u>	<u>355,916</u>	<u>105,352</u>	<u>123,736</u>	<u>229,088</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 358,601</u>	<u>\$ 1,500</u>	<u>\$ 360,101</u>	<u>\$ 110,754</u>	<u>\$ 123,736</u>	<u>\$ 234,490</u>

See Accompanying Notes to the Financial Statements and Independent Auditor's Report

HAGAR USA, INC.
STATEMENTS OF ACTIVITIES
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

	2025			2024		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
REVENUE AND SUPPORT						
Individuals, Foundations, Corporations, and Churches	\$ 765,937	\$ 1,500	\$ 767,437	\$ 433,402	\$ 495,503	\$ 928,905
Other Income	325	-	325	376	4,662	5,038
Interest Income	853	-	853	172	-	172
Net Assets Released from Restrictions	123,736	(123,736)	-	494,533	(494,533)	-
TOTAL REVENUE AND SUPPORT	<u>890,851</u>	<u>(122,236)</u>	<u>768,615</u>	<u>928,483</u>	<u>5,632</u>	<u>934,115</u>
EXPENSES						
Human Rights Protection, Recovery, and Education	481,698	-	481,698	747,037	-	747,037
Management and General	74,111	-	74,111	56,765	-	56,765
Fundraising	85,978	-	85,978	81,934	-	81,934
TOTAL EXPENSES	<u>641,787</u>	<u>-</u>	<u>641,787</u>	<u>885,736</u>	<u>-</u>	<u>885,736</u>
Change in Net Assets	<u>249,064</u>	<u>(122,236)</u>	<u>126,828</u>	<u>42,747</u>	<u>5,632</u>	<u>48,379</u>
Net Assets at Beginning of Year	<u>105,352</u>	<u>123,736</u>	<u>229,088</u>	<u>62,605</u>	<u>118,104</u>	<u>180,709</u>
Net Assets at End of Year	<u><u>\$ 354,416</u></u>	<u><u>\$ 1,500</u></u>	<u><u>\$ 355,916</u></u>	<u><u>\$ 105,352</u></u>	<u><u>\$ 123,736</u></u>	<u><u>\$ 229,088</u></u>

See Accompanying Notes to the Financial Statements and Independent Auditor's Report

HAGAR USA, INC.
STATEMENTS OF FUNCTIONAL EXPENSES
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

	2025				2024			
	Human Rights Protection, Recovery, and Education	Management and General	Fundraising	Total	Human Rights Protection, Recovery, and Education	Management and General	Fundraising	Total
EXPENSES								
Program Transfers	\$ 364,144	\$ -	\$ -	\$ 364,144	\$ 618,190	\$ -	\$ -	\$ 618,190
Personnel	69,793	19,406	31,322	120,521	57,100	12,263	40,127	109,490
Marketing and Advertising	3,825	1,424	2,378	7,627	8,818	2,720	4,626	16,164
Office Expenses	3,252	8,642	2,021	13,915	15,527	4,890	571	20,988
Professional Services	32,465	36,842	45,146	114,453	35,278	28,861	29,557	93,696
Information Technology	3,726	4,012	2,316	10,054	1,224	3,084	800	5,108
Insurance	-	2,111	-	2,111	-	1,243	-	1,243
Travel	4,494	1,674	2,794	8,962	10,900	3,704	6,253	20,857
TOTAL EXPENSES	\$ 481,698	\$ 74,111	\$ 85,978	\$ 641,787	\$ 747,037	\$ 56,765	\$ 81,934	\$ 885,736

See Accompanying Notes to the Financial Statements and Independent Auditor's Report

HAGAR USA, INC.
STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

	<u>2025</u>	<u>2024</u>
Cash Flows from Operating Activities		
Change in Net Assets	\$ 126,828	\$ 48,379
Adjustments to Reconcile Change in Net Assets to		
Net Cash Provided by Operating Activities:		
Changes in Assets and Liabilities:		
Contributions Receivable	-	2,498
Accounts Payable	(1,217)	4,611
Net Cash Provided by Operating Activities	<u>125,611</u>	<u>55,488</u>
Cash Flows from Investing Activities		
Net Cash Provided by Investing Activities	<u>-</u>	<u>-</u>
Cash Flows from Financing Activities		
Net Cash Provided by Financing Activities	<u>-</u>	<u>-</u>
Net Change in Cash and Cash Equivalents With and Without Donor Restrictions	125,611	55,488
Cash and Cash Equivalents With and Without Donor Restrictions at Beginning of Year	<u>234,490</u>	<u>179,002</u>
Cash and Cash Equivalents With and Without Donor Restrictions at End of Year	<u><u>\$ 360,101</u></u>	<u><u>\$ 234,490</u></u>

See Accompanying Notes to the Financial Statements and Independent Auditor's Report

HAGAR USA, INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

NOTE 1 – ORGANIZATION

Hagar USA, Inc. (“Hagar”) is a support office for the work of Hagar International, which is an internationally recognized Christian human rights organization with over 25 years of expertise providing protection and recovery to women and children who have been victims of severe abuse.

Hagar International is committed to the recovery and empowerment of women and children who are victims of human rights abuses, particularly human trafficking, sexual exploitation, and domestic violence. Its mission is to provide whatever it takes, for as long as it takes, to restore broken lives.

To accomplish this, Hagar provides long-term, holistic recovery services – including counseling, residential care, schooling, job skills training, and supported work, individualized for each client – to address the complex needs of more than 1,200 women and children each year who have been victims of domestic violence, human trafficking, and other forms of human rights abuses.

Hagar’s programs are based in Cambodia (1994), Afghanistan (2008), Vietnam (2009), and Myanmar (2014), with support offices located in Singapore (1998), United States (2005), Australia (2006), New Zealand (2009), United Kingdom (2011), and Hong Kong (2012).

Hagar receives its funding from individuals, foundations, corporations, and churches.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
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A summary of significant accounting policies consistently applied by management in the preparation of the accompanying financial statements follows:

Basis of Accounting

The financial statements have been prepared on the accrual basis of accounting and in accordance with generally accepted accounting principles.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make certain assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Basis of Presentation

The financial statements of Hagar have been prepared in accordance with U.S. generally accepted accounting principles ("U.S. GAAP"), which require Hagar to report information regarding its financial position and activities according to the following net asset classifications:

Net Assets Without Donor Restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of

HAGAR USA, INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)
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the organization. These net assets may be used at the discretion of Hagar’s management and the Board of Trustees.

Net Assets With Donor Restrictions: Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of Hagar or by the passage of time.

Donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the Statements of Activities.

Cash and Cash Equivalents

For the purposes of the Statements of Cash Flows, Hagar considers all highly liquid investments with an initial maturity of three months or less to be Cash Equivalents.

Revenue and Revenue Recognition

Hagar recognizes contributions in the period received or the period in which a pledge is received. All donor-restricted contributions are reported as increases in net assets with donor restrictions. Hagar considers donor restrictions to be fully met once substantially all the required performance stipulations have been achieved. Restrictions are released at the point that Hagar has determined that the performance stipulation has substantially been achieved.

Contributed Services

A substantial number of volunteers have donated significant amounts of their time to Hagar and its programs; however, these donated services are not reflected in the financial statements since these services do not meet the criteria for recognition as contributed services.

Income Taxes

Hagar is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

Hagar follows FASB guidance on accounting for uncertainty in income taxes, which addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under this guidance, Hagar may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by taxing authorities, based on the technical merits of the position. Examples of tax positions include the tax-exempt status of Hagar, and various positions related to the potential sources of unrelated business taxable income (UBIT). The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a greater than 50 percent likelihood of being realized upon ultimate settlement. The guidance on accounting for uncertainty in income taxes also addresses de-recognition, classification, interest and penalties on income taxes, and accounting in interim periods. On December 31, 2025, there were no material unrecognized tax benefits identified or recorded as liabilities.

HAGAR USA, INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Hagar files Form 990 in the U.S. federal jurisdiction and the state of Ohio. Hagar's federal exempt organization tax returns are subject to examination by the Internal Revenue Service, generally for three years after they are filed. All tax returns for years ending after December 31, 2022, are open for examination.

Functional Allocation of Expenses

The financial statements report certain categories of expenses that are attributable to more than one program service or supporting activity. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include Personnel, Marketing and Advertising, Office Expenses, Professional Services, Information Technology, and Travel. These indirect costs are allocated using time studies.

Restricted Cash

Restricted cash is limited in use to payments of donor restrictions as described in Note 4.

Subsequent Events

Generally accepted accounting principles define subsequent events as events or transactions that occur after the Statement of Financial Position date, but before the financial statements are issued or are available to be issued. Management has evaluated subsequent events through August 8, 2026, the date on which the financial statements were available to be issued.

NOTE 3 – CONCENTRATION OF CREDIT RISK

Hagar maintains its cash balances in two financial institutions. The balances at the financial institutions are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. At various times there were balances in the bank that were over the FDIC limit. At December 31, 2024, Hagar had no uninsured cash balances. However, as of December 31, 2025, Hagar has an uninsured cash balance of \$105,013.

NOTE 4 – DONOR-RESTRICTED NET ASSETS

Net assets with donor restrictions consisted of the following for the years ended December 31, 2025 and 2024:

	2025	2024-
Hagar Afghanistan	\$ -	\$ 4,085
Hagar Vietnam	-	23,222
Hagar Hong Kong	-	5,000
Hagar International	1,500	11,429
Total	<u>\$ 1,500</u>	<u>\$ 123,736</u>

HAGAR USA, INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

NOTE 5 – LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

Hagar is substantially supported by grants and contributions from individuals, foundations, corporations, and churches, including donor-restricted contributions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, Hagar must maintain sufficient resources to meet those responsibilities to its donors. As part of Hagar's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. Hagar considers its Cash and Cash Equivalents balances as reflected in the Statements of Financial Position to be financial assets.

The following reflects Hagar's financial assets as of December 31, 2025 and 2024, reduced by amounts not available for general expenditures within one year of the dates of the Statements of Financial Position because of donor-imposed restrictions:

	<u>2025</u>	<u>2024</u>
Financial Assets at End of Year	\$ 360,101	\$ 234,490
Less Those Unavailable for General Expenditures Within One Year:		
With Donor Restrictions	<u>(1,500)</u>	<u>(123,736)</u>
Financial Assets Available to Meet Cash Needs for General Expenditures Within One Year	<u><u>\$ 358,601</u></u>	<u><u>\$ 110,754</u></u>

NOTE 6 – TRANSACTIONS WITH AFFILIATES

Hagar is affiliated with Hagar International and remits a portion of contributions collected annually. Total amounts paid to Hagar International for the years ended December 31, 2025 and 2024, were \$60,000 and \$97,000, respectively. These are included in Program Transfers in the Statements of Functional Expenses.